

Flinker Services Terms (v2026-09)

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What's new in v2026-09: Schedule B.4 (Early Access, Beta and Preview Programmes) is added. Section 1 (Scope, contract documents and precedence) and Section 14 (Liability) are restated. B.2 remains reserved.

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1. Scope, contract documents and precedence

1.1 These Terms govern the professional services, support services and pre-release programmes expressly ordered from Flinker GmbH ("Flinker") by the business customer identified in the applicable Order ("Customer"). They do not apply to consumer transactions.

1.2 "Order" means a quote, order form or programme registration accepted by the parties, together with any expressly incorporated statement of work ("SOW"). An SOW may be included within the Order document or attached separately, identified by its title, reference and version. Sections 1–15 constitute the "Master Terms". Schedules form part of these Terms; only the Schedules relevant to the ordered service type apply. Schedule A applies only where a Support Plan or Success Hours are expressly purchased and incorporated into the Order.

1.3 Unless a separately agreed framework agreement establishes a different hierarchy, conflicting provisions are resolved in the following order:

(a) the Order's commercial terms and expressly stated special conditions;

- (b) the applicable SOW, whether integrated or separately attached;
- (c) the applicable Schedule;
- (d) the Master Terms.

Specific scope statements prevail over generic catalogue or SKU descriptions. Individually negotiated agreements retain their statutory priority. An applicable data processing agreement prevails on data protection matters.

1.4 The document versions identified in the Order govern that Order. Publication of revised terms does not amend an existing Order, and extensions or renewals do not automatically incorporate later versions. Flinker will provide the incorporated documents in downloadable form before Order acceptance and retain the agreed versions with the Order. Published version-specific documents will not be overwritten with substantively different terms.

1.5 Orders, SOWs and Change Requests may be agreed by an authorised representative by signature or email. An amendment must identify the affected Order and the agreed change. Purchase-order references serve administrative purposes; additional purchasing conditions are not accepted merely through receipt of a purchase order, commencement of work or issuance of an invoice.

2. Definitions

- **Support Request / Case:** One single issue related to existing product functionality submitted under a case-capped Services engagement (break/fix or “how-to”) with reasonable effort to resolve. If a request contains multiple issues, each issue is a separate Case. This definition and the Case operating rules in Section 6 apply only to case-capped Services and do not govern Support Plans, which are governed by Schedule A.
- **Change Request (CR):** Any work beyond standard support and beyond the quoted deliverables, including custom development and scope expansions.
- **Prerequisites:** Access, data, environments, and a named Customer contact required for delivery.
- **Evaluation License:** A time-limited license provided for evaluation/PoC/pilot purposes only, at no additional charge during the engagement period as stated in the quote (if included).
- **Bundled Production Licence:** A production subscription licence explicitly listed as a line item in a quote and included in the fixed engagement fee. A Bundled Production Licence is a full production licence, not an Evaluation License, and its term and scope are as stated in the quote.
- **Pilot Engagement:** A fixed-scope, fixed-fee engagement as described in Schedule B.1, covering configuration, handover, and case-capped post-handover support for a defined Flinker application in the Customer’s Microsoft 365 tenant.
- **Implementation Engagement:** A fixed-scope, fixed-price, milestone-based engagement as described in Schedule B.3, covering custom data platform and dashboard development on the Customer’s Microsoft 365 infrastructure.
- **Configuration Adjustment Round:** A bounded set of changes to an already-delivered configuration, as defined in Schedule B.1.7, included in a Pilot Engagement up to the cap stated in the quote.
- **Milestone Acceptance:** Written confirmation by the Customer (email is sufficient) that a defined phase deliverable has been reviewed and accepted.
- **Delivery Partner:** A certified Flinker partner authorised to deliver Implementation Engagements on behalf of or alongside Flinker GmbH, as identified in the applicable quote.
- **Support Plans / Support Plan:** The support subscriptions and/or advisory hour entitlements purchased by Customer as separate line items (e.g., Enterprise Basic, Enterprise Plus, Success Hours).

- **Schedule A:** “Flinker Support Plans – Schedule A (V1)” governing Support Plans, including severity definitions and service level targets (if applicable).
- **Schedule B:** “Service Types & Delivery Specifications” forming part of these Terms, governing Pilot & Setup Engagements, Implementation Engagements, and other named service types as added from time to time.
- **Business Days:** Monday to Friday in CET/CEST (Berlin time), excluding public holidays in Germany, unless otherwise stated in the quote/Order.

3. Deliverables and delivery windows

Deliverables, caps (Cases/sessions), and delivery windows are as stated in the quote line items. Delivery timelines are best-effort and depend on timely completion of Prerequisites.

Support Plans (if purchased) are delivered under Schedule A and are not governed by the Case caps and delivery windows in this Section 3 unless explicitly stated.

Pilot & Setup Engagements are delivered under Schedule B.1. Implementation Engagements are delivered under Schedule B.3. Each is governed by the delivery windows and acceptance criteria stated in the applicable Schedule and quote.

4. What is included vs excluded

4.1 Included (unless the quote states otherwise):

- Delivery of the listed deliverables (documents/readout) and the included remote sessions.
- Handling of Support Requests (Cases) up to the stated cap.

4.2 Excluded (handled as Change Requests and require separate approval/quote):

- Feature requests, new integrations, design changes, custom development, custom code writing/review, bespoke scripting, or building new functionality.
- Work caused by third-party outages, unsupported environments, or issues outside Flinker's products.
- Formal security/compliance documentation beyond what is explicitly included in the quote.

5. Change control (scope expansion)

If Flinker reasonably determines that a task requires custom development or expanded scope, Flinker will propose a Change Request before continuing. Any Change Request requires prior written approval (email is sufficient) and will be delivered either T&M or fixed fee as agreed.

6. Support Requests (Cases) — operating rules

This Section 6 applies to case-capped Services including the post-handover Cases included in Pilot Engagements under Schedule B. Enterprise Support Plans and Success Hours (if purchased) are governed by Schedule A.

- Cases are processed on a best-effort basis during Business Days (CET/CEST).
- If Customer submits multiple issues in one message, Flinker may split them into multiple Cases.
- If a Case cannot be completed within reasonable effort, Flinker will propose next steps (e.g., Change Request).

- Cases are consumed on submission. Unused Cases at expiry are forfeited and non-refundable unless the quote states otherwise.

7. Customer responsibilities (Prerequisites)

Customer shall provide (a) required access/permissions, (b) relevant data/examples, (c) a named point of contact, and (d) timely feedback. If Prerequisites are missing, the delivery timeline pauses until available.

8. Response targets (best effort)

For case-capped Services only: Initial response target is within 2 Business Days (best effort). Resolution times depend on complexity, prerequisites, and agreed scope.

For Support Plans (Enterprise Basic/Plus) and Success Hours (if purchased): response targets, update targets, severity definitions, and operating rules are governed by Schedule A.

9. Evaluation and production licenses

- Evaluation licenses (if included) are time-limited and for evaluation purposes only.
- Production subscription licenses are not included unless explicitly listed as separate line items.
- A Bundled Production Licence listed in a quote as part of a Pilot Engagement is a production licence and is governed by the applicable product licence terms for its stated term.
- Customer is responsible for ensuring the right production licensing for ongoing use beyond the included term.

10. Tier trigger (Standard vs Enterprise) — Professional Services

This tier trigger applies to professional services engagements and case-capped Services. Support Plan tiers (Enterprise Basic/Plus) are separate commercial offerings governed by Schedule A.

Enterprise tier applies if any of: >1 team, >1 use case, formal security/compliance/steering, or a client-ready readout for external end customers.

11. Fees, invoicing, and payment

Fees are as stated in the quote, plus any approved Change Requests. Unless otherwise stated: invoices are due 14 days net. VAT applies where required.

For Pilot Engagements under Schedule B.1: fees are due 100% upfront upon quote acceptance unless the quote states otherwise. Work commences upon receipt of signed quote and cleared payment.

For Implementation Engagements under Schedule B.3: fees are due per milestone as stated in the quote. Work commences upon receipt of the deposit invoice payment.

12. Data and confidentiality (summary)

Customer data remains in Customer-controlled systems/environments. Each party will treat the other party's confidential information as confidential and use it only to perform and receive the Services.

13. Intellectual property

Flinker retains all IP in its products, templates, and pre-existing materials. Customer retains IP in its data. Customer may use the delivered documents/readouts internally for the intended purpose.

For Implementation Engagements: custom deliverables (dashboards, data models, configuration) created specifically for the Customer under a quote are owned by the Customer upon full payment. Flinker retains the right to reuse general methodologies, frameworks, and non-customer-specific components.

14. Liability

14.1 Flinker is liable without limitation for intentional misconduct and gross negligence, for culpable injury to life, body or health, for fraudulent concealment of defects and under mandatory statutory liability, including the German Product Liability Act. Where Flinker expressly assumes a guarantee (Garantie), liability follows the scope of that guarantee.

14.2 In cases of ordinary negligence, Flinker is liable for breach of an essential contractual obligation, limited to the foreseeable loss typically associated with the contract. An essential obligation is one whose performance is necessary for proper execution of the contract and on whose performance Customer may ordinarily rely.

14.3 Liability for ordinary negligence outside Section 14.2 is excluded, subject always to Section 14.1.

14.4 These provisions apply irrespective of the legal basis of a damages claim and also benefit Flinker's legal representatives, employees and persons engaged to perform its obligations. They do not exclude claims for contractual performance or supplementary performance, or statutory rights to reduce the price, withhold an appropriate payment amount or withdraw from the contract.

15. Governing law and venue

German law applies. Venue is Munich, Germany, unless mandatory law provides otherwise.

Contact: Flinker GmbH, Munich, Germany — info@flinker.app

Schedule B: Service Types & Delivery Specifications

This Schedule B forms part of the Flinker Services Terms and defines the delivery specifications, scope boundaries, and operating rules for named Flinker service types. It supplements the Master Terms. Capitalized terms not defined here have the meaning set out in the Master Terms.

The order of precedence for Schedule B engagements is governed by Section 1.3 of the Master Terms.

B.1 Pilot & Setup Engagements

B.1.1 Purpose

A Pilot & Setup Engagement (“Pilot Engagement”) is a fixed-scope, fixed-fee professional services engagement in which Flinker configures a named Flinker application in the Customer’s Microsoft 365 tenant, delivers a defined set of outputs, and provides bounded post-handover support. The engagement is outcome-based: fees are fixed and do not vary with actual time spent by Flinker.

B.1.2 Engagement scope

The deliverables, SharePoint site count, user role count, workflow types, and any other scope parameters are as stated in the quote. Unless the quote explicitly states otherwise:

- a) the engagement covers **1 SharePoint site** configured as a Common Data Environment (CDE);
- b) the permission matrix covers **up to 5 named user roles**;
- c) the engagement covers the Flinker application(s) listed in the quote only;
- d) all configuration is performed by Flinker remotely.

B.1.3 Bundled Production Licence

Where the quote includes a Bundled Production Licence as a line item, that licence is a full production licence for the application and tier stated, for the term stated. It is not an Evaluation License. The licence term starts on the date of handover sign-off unless the quote states otherwise. Renewal after the included term is the Customer’s responsibility.

B.1.4 Delivery phases

Pilot Engagements are delivered in three phases:

Phase 1 — Kickoff (Week 1). Flinker conducts a requirements call (maximum 60 minutes) to capture naming convention, metadata schema, user roles, and workflow requirements. Customer must provide a named contact and Microsoft 365 admin access before kickoff. Flinker provides a written summary of agreed configuration parameters after the call.

Phase 2 — Configuration & Testing (Weeks 1–2). Flinker configures the application, Policy-JSON, permissions, and workflows in the Customer’s tenant. Flinker performs internal QA and test uploads. Customer reviews and confirms the configuration is ready for handover.

Phase 3 — Handover (Weeks 2–3). Flinker delivers a handover session (maximum 60 minutes, remote via Microsoft Teams, recorded on request) and a pilot summary document. Customer confirms handover sign-off in writing (email is sufficient). The post-handover support period starts on the date of handover sign-off.

Delivery timelines are best-effort from the date Prerequisites are fully met. If Customer Prerequisites (Section 7 of the Master Terms) are not met at kickoff, the delivery timeline pauses until they are available.

B.1.5 Post-handover Cases

Pilot Engagements include a fixed number of post-handover support Cases as stated in the quote. The following rules apply:

- a) Cases follow the operating rules in Section 6 of the Master Terms.
- b) Cases are consumed on submission. Each submitted Case counts against the cap regardless of resolution outcome.
- c) Cases are valid for **90 days from the date of handover sign-off**. Unused Cases at expiry are forfeited and non-refundable.
- d) Cases submitted via support@flinker.app only. Each Case must clearly state the topic. Cases submitted with multiple unrelated issues will be split by Flinker, with each issue counted as a separate Case.
- e) Post-handover Cases cover break/fix and “how-to” questions related to the configured application only. Service Requests outside the configured scope (e.g., guidance on features not included in the engagement) may be declined or proposed as a Change Request.
- f) Cases do not carry over to any subsequent Support Plan or engagement. Additional Cases can be purchased separately.

B.1.6 No hour tracking

Pilot Engagements are fixed-fee and outcome-based. Flinker does not track or report hours spent on delivery. Consumption is measured in Cases (post-handover) and Configuration Adjustment Rounds only. Time-and-materials billing does not apply to Pilot Engagements unless explicitly agreed in a Change Request.

B.1.7 Configuration Adjustment Rounds

A Configuration Adjustment Round (“Adjustment Round”) is a bounded set of changes to the delivered configuration, submitted by the Customer after handover and completed by Flinker within the post-handover period. The following rules apply:

- a) The number of included Adjustment Rounds is as stated in the quote.
- b) One Adjustment Round covers changes to **one configuration area** (e.g., naming convention, one role, one workflow stage). Changes spanning multiple unrelated configuration areas in a single submission count as multiple Adjustment Rounds at Flinker’s discretion.
- c) Adjustment Rounds must be submitted within the 90-day post-handover period. Unused Rounds at expiry are forfeited.
- d) An Adjustment Round is not a Case and does not consume the Case cap. Cases and Adjustment Rounds are separate entitlements.
- e) Adjustment Rounds cover changes within the original scope of the engagement. Changes that expand scope (e.g., adding a new SharePoint site, adding roles beyond the original count, adding features not included in the engagement) require a Change Request under Section 5 of the Master Terms.

B.1.8 What is excluded

The following are excluded from Pilot Engagements and require a separate quote or Change Request:

- a) Microsoft 365 tenant setup, SharePoint site creation, or M365 licence procurement (Customer responsibility);
- b) migration of existing documents, files, or metadata from any other system;
- c) more than 1 SharePoint site unless explicitly stated in the quote;
- d) more than 5 user roles unless explicitly stated in the quote;
- e) custom development, Power Automate flows, or functionality beyond the standard Flinker application features;
- f) training sessions beyond the included handover session;
- g) changes to naming convention, roles, or configuration after handover sign-off (governed by Adjustment Rounds or Change Requests);
- h) ongoing operational support after the 90-day post-handover period (available via Enterprise Support Plans under Schedule A);
- i) Cases or Adjustment Rounds beyond the caps stated in the quote.

B.1.9 Payment

Pilot Engagement fees are due **100% upfront** upon quote acceptance. Work commences upon receipt of signed quote and cleared payment. This is consistent with Section 11 of the Master Terms.

B.1.10 Post-pilot path

At the end of the 90-day post-handover period the Bundled Production Licence (if included) continues under its stated term with no further setup obligation. Customer options for ongoing coverage include:

- a) **Licence renewal** at the then-current list price at the end of the licence term;
- b) **Enterprise Support Plan** (Schedule A) for ongoing L2/L3 reactive support and optional Success Hours;
- c) **Additional Pilot Engagements** for additional projects or SharePoint sites under a new quote.

Flinker will not automatically enrol Customer in any paid plan at the end of the post-handover period. Customer is responsible for purchasing ongoing coverage before the post-handover period expires if continuous support is required.

B.2 Advisory Engagements (reserved)

This section is reserved for future use. Advisory Engagements will be defined in a subsequent version of Schedule B.

B.3 Implementation Engagements

B.3.1 Purpose

An Implementation Engagement is a fixed-scope, fixed-price, milestone-based professional services engagement in which Flinker (or a certified Delivery Partner) designs, builds, and delivers a custom data platform, reporting solution, or integration on the Customer's Microsoft 365 infrastructure. The engagement is outcome-based: the maximum fee is fixed and does not increase unless a Change Request is approved.

B.3.2 Engagement scope

The deliverables, phases, project days, day rate, and maximum fee are as stated in the quote. The quote is the authoritative scope document. Unless the quote explicitly states otherwise:

- a) the engagement covers a single Customer Microsoft 365 tenant;
- b) all delivery is performed remotely;
- c) external system integrations (third-party APIs) are not included in the fixed fee and are handled as Change Requests under Section B.3.8;
- d) Microsoft 365 and Power BI licence procurement is the Customer's responsibility.

B.3.3 Delivery model

Implementation Engagements are delivered iteratively in phases as defined in the quote. Each phase has a defined scope, acceptance deliverable, and payment milestone. Flinker may use agile internal practices (e.g., Kanban, sprint cycles); the Customer's obligation is to review and accept phase deliverables, not to participate in internal delivery rituals.

Services may be delivered by Flinker GmbH directly or by a certified Delivery Partner, as identified in the quote. Flinker GmbH remains the contracting party and is responsible for delivery quality regardless of which entity performs the work.

B.3.4 Phase acceptance

Each phase ends with a defined acceptance deliverable as stated in the quote. The following rules apply:

- a) Flinker notifies the Customer in writing when a phase deliverable is ready for review.
- b) Customer has **10 Business Days** to review and either (i) confirm acceptance in writing (email is sufficient) or (ii) submit a written list of defects that prevent acceptance.
- c) Flinker will remediate documented defects within a reasonable timeframe and re-submit for acceptance.
- d) If the Customer does not respond within 10 Business Days, the deliverable is deemed accepted.
- e) Acceptance of a phase deliverable triggers the corresponding payment milestone as stated in the quote.
- f) Acceptance criteria are limited to whether the deliverable matches the agreed scope. Requests to change scope after acceptance are handled as Change Requests under Section B.3.8.

B.3.5 Prerequisites and timeline

The estimated delivery duration is as stated in the quote and is calculated from the date all Prerequisites are fully met. Prerequisites include:

- a) receipt of the deposit payment;
- b) Customer provision of Microsoft 365 admin access and required permissions;
- c) for phases involving external integrations: API documentation and sandbox/test access for each system to be integrated, provided at least 5 Business Days before the relevant phase begins;
- d) Customer provision of dashboard wireframes or mockups before the dashboard development phase begins, as stated in the quote;
- e) a named Customer project contact with authority to approve deliverables.

If any Prerequisite is not met on time, the delivery timeline is extended by the corresponding delay. Flinker will notify the Customer in writing if a Prerequisite delay affects the timeline.

B.3.6 What is included

Unless the quote states otherwise, the following are included in an Implementation Engagement:

- a) delivery of all phase deliverables as defined in the quote;
- b) remote kick-off workshop and phase review sessions;
- c) technical documentation and handover materials;
- d) user training session(s) as stated in the quote;
- e) a hypercare period after go-live as stated in the quote, during which Flinker provides best-effort support for defects in the delivered solution.

B.3.7 What is excluded

The following are excluded from Implementation Engagements and require a separate quote or Change Request:

- a) setup, configuration, or operation of source systems (e.g., ERP, project management tools, ESG platforms);
- b) integration of systems without a documented API or export interface;
- c) extension of the solution to additional tenants, business units, or legal entities beyond those stated in the quote;
- d) mobile application development;
- e) IFC/3D model visualisation (available as a separate Flinker product);
- f) ongoing operations, monitoring, or maintenance after the hypercare period (available via Advisory Retainer or Enterprise Support Plan);
- g) Microsoft 365 or Power BI licence procurement;
- h) selection or implementation of third-party tools not listed in the quote.

B.3.8 Change Requests

Any work outside the defined scope — including external API integrations not listed in the quote, additional dashboards, additional tenants, or changes to accepted deliverables — is a Change Request. Flinker will provide a written Change Request proposal within **3 Business Days** of identifying the need. No Change Request will be executed without written Customer approval. Change Requests are priced at the day rate stated in the quote or as otherwise agreed.

B.3.9 Payment

Fees are due per milestone as stated in the quote. Unless the quote states otherwise:

- a) a deposit (as stated in the quote) is due upon quote acceptance; work commences upon receipt of cleared deposit payment;
- b) subsequent milestone payments are due upon written Milestone Acceptance of the corresponding phase deliverable;

- c) the final payment is due upon go-live acceptance or end of hypercare, whichever is stated in the quote;
- d) all invoices are due within **14 days net**;
- e) VAT applies where required by law.

If a milestone payment is not received within 14 days of the invoice date, Flinker may pause delivery until payment is cleared.

B.3.10 Post-engagement path

At the end of the hypercare period, ongoing coverage options include:

- a) **Advisory Retainer** — prepaid advisory hours for configuration changes, new data sources, and dashboard enhancements, delivered by Flinker GmbH or a certified Delivery Partner at the then-current rate;
- b) **Enterprise Support Plan** (Schedule A) — for ongoing L2/L3 reactive support for Flinker product components included in the solution;
- c) **Additional Implementation Engagements** — for major extensions, additional integrations, or new solution areas under a new quote.

Flinker will not automatically enrol the Customer in any paid plan at the end of the hypercare period.

B.4 Early Access, Beta and Preview Programmes

B.4.1 Application

This B.4 applies where an Order identifies software or functionality as Early Access, Alpha, Beta, Preview or another expressly designated pre-release offering ("Pre-Release Software").

The application, permitted environment, authorised users, programme period, deliverables, review activities, response arrangements, fees and any acceptance or transition milestones are specified in the Order.

A pre-release designation describes the software's release status. It does not reduce expressly agreed functional requirements, delivery obligations or remedies for non-performance.

B.4.2 Permitted use

Flinker grants Customer a non-exclusive, non-transferable right to use the Pre-Release Software during the agreed period, within the environment and user limits specified in the Order, for internal evaluation and acceptance testing.

Unless expressly authorised in the Order, use for live business operations, as a system of record, for safety-critical purposes or for the production of deliverables for third parties is prohibited. Installation in a tenant also used for production does not authorise production use.

Customer will restrict access to authorised users and retain appropriate backups and alternative operational processes. Mandatory statutory software-use rights remain unaffected.

B.4.3 Delivery, defect handling and support

Pre-Release Software may be incomplete or contain defects during evaluation. Any agreed functional or acceptance requirements must be met at the corresponding contractual milestone.

Flinker will perform the services and defect-correction work specified in the Order. Work necessary to meet agreed deliverables is not a scope expansion merely because it requires development or defect correction. Additional functionality requires an approved Change Request.

Reporting channels and response arrangements are governed by the Order. An initial response is not a promise of resolution within the same period.

Schedule A service levels, incident classifications, service credits and case entitlements do not apply unless the Order expressly extends them to the Pre-Release Software. Purchasing support for another application or for a production release does not provide such coverage.

B.4.4 Acceptance and completion

Where the Order specifies an acceptance milestone, Flinker will make the completed deliverable available, request acceptance in writing and set a reasonable review period, taking account of any period stated in the Order.

Customer may confirm acceptance or refuse acceptance by identifying at least one defect. Deemed acceptance applies only where the requirements of Section 640(2) of the German Civil Code are met. The statutory duty to accept notwithstanding immaterial defects remains unaffected.

Flinker will remedy defects for which it is responsible and resubmit the affected deliverable. Acceptance of one milestone does not constitute acceptance of a later milestone.

Activities not subject to acceptance are completed when performed as agreed. Expiry of the programme period alone is neither completion nor acceptance.

B.4.5 Customer cooperation and data

Customer will provide the agreed access, representative test material, technical contact and timely feedback within the periods stated in the Order. Where the Order defines a fixed programme window, Customer-caused delay is handled as stated in the Order; otherwise Section 7 applies.

Customer retains ownership of its files and other materials. Flinker may access and use them only as necessary to perform the agreed services and in accordance with Customer's documented instructions.

Processing of personal data on Customer's behalf requires an applicable data processing agreement covering the actual processing activities. Pre-release status does not suspend agreed confidentiality, data protection or security obligations.

B.4.6 Intellectual property and confidentiality

Subject to third-party rights and any express agreement to the contrary, Flinker retains the rights in its software, corrections and reusable product improvements, and may incorporate them into its general products. Customer receives the agreed use rights but acquires no exclusivity and no ownership in Flinker's product merely by participating in a programme.

Customer grants Flinker a non-exclusive, worldwide, royalty-free right to implement voluntarily supplied, non-confidential product suggestions. This permission does not extend to Customer files, confidential information or personal data.

Section 12 applies to non-public builds, documentation, test materials and programme-specific technical information. Disclosure to authorised personnel and professional advisers is permitted where necessary and subject to confidentiality obligations. Disclosures required by law remain permitted.

Neither participation nor payment creates a publicity, endorsement or reference obligation.

B.4.7 Changes and suspension

Flinker may update the Pre-Release Software during the programme, provided this does not remove agreed deliverables or materially reduce the contracted scope.

Flinker may restrict access to the extent reasonably necessary to address a substantiated security or data-integrity risk, unlawful use or a material licence breach. Flinker will notify Customer without undue delay and restore access when the grounds no longer apply.

Suspension does not automatically establish completion, extinguish delivery obligations or remove Customer's remedies.

B.4.8 Programme end and transition

The programme period and payment arrangements are specified in the Order. There is no automatic renewal or conversion into a paid subscription.

On expiry or termination, Customer will cease using the Pre-Release Software and remove it from active use. Limited access necessary to complete agreed acceptance testing, remediation or an expressly ordered transition remains available for that purpose, subject to B.4.7.

A generally available release, marketplace publication or migration is owed only where expressly included in the Order. An included transition remains a contractual obligation and is not cancelled by a general roadmap disclaimer.

Production licences and ongoing Support Plans require the applicable use rights and an express purchase where chargeable. They are not included merely because a transition is included.

Statutory rights concerning defects, termination, withholding payment, price reduction, repayment and damages remain unaffected, subject to the applicable liability provisions. Expiry does not make unperformed services automatically payable.